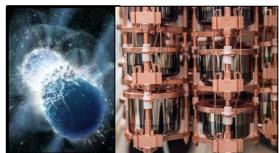
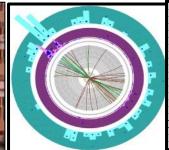
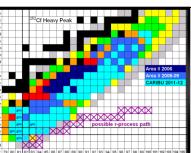


NSAC Meeting July 13, 2022

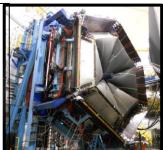
Dr. Timothy J. Hallman
Associate Director of the Office of Science
for Nuclear Physics













#### U.S. Department of Energy and the National Science Foundation



Professor Gail Dodge Chair, DOE/NSF Nuclear Science Advisory Committee College of Sciences Old Dominion University 4600 Elkhorn Avenue Norfolk, Virginia 23529

#### Dear Professor Dodge:

This letter requests that the Department of Energy (DOE)/National Science Foundation (NSF) Nuclear Science Advisory Committee (NSAC) conduct a new study of the opportunities and priorities for United States nuclear physics research and recommend a long-range plan (LRP) that will provide a framework for coordinated advancement of the Nation's nuclear science research programs over the next decade.



The new NSAC LRP should articulate the scope and the scientific challenges of nuclear physics today, what progress has been made since the last LRP, and the impacts of these accomplishments both within and outside the field. It should identify and prioritize the most compelling scientific opportunities for the U.S. nuclear physics program to pursue over the next decade (fiscal year (FY) 2023-2032) and articulate its potential scientific impact. Further, a nationally coordinated strategy for the use of existing and planned capabilities, both domestic and international, and the rationale for new investments should be articulated. To be most helpful, the LRP should indicate what resources and funding levels would be required, including construction of new facilities, mid-scale instrumentation, and Major Items of Equipment, to maintain a world-leadership position in nuclear physics research. The LRP should also describe the potential impacts and priorities under constant level of effort budgets, 2 percent growth per year using the FY 2022 enacted funding level as a reference.

The extent, benefits, impacts, and opportunities of international coordination and collaborations afforded by current and planned major facilities and experiments in the United States (U.S.) and other countries, and of interagency coordination and collaboration in crosscutting scientific opportunities identified in studies involving different scientific disciplines should be specifically addressed and articulated in the report. Further, the scientific impacts of synergies with neighboring research disciplines and further opportunities for mutually beneficial interactions with outside disciplines should be discussed. The document should also articulate how efforts to promote and sustain a diverse, equitable, and inclusive nuclear science workforce will be fully integrated into every aspect of the vision for the future of U.S. nuclear science.

In the development of previous LRPs, the Division of Nuclear Physics of the American Physical Society (DNP/APS) was instrumental in obtaining broad community input by organizing town meetings of different nuclear physics sub-disciplines. The Division of Nuclear Chemistry and Technology of the American Chemical Society (NUCL/ACS) was also involved. We encourage NSAC to exploit this method of obtaining widespread input again and to further engage the DNP/APS and NUCL/ACS in laying out the broader issues of contributions of nuclear science research to society.

Please submit your initial report to DOE and NSF by October 2023. The agencies very much appreciate NSAC's willingness to undertake this task. NSAC's previous LRPs have played a critical role in shaping the Nation's nuclear science research efforts. Based on NSAC's laudable efforts in the past, we look forward to a new plan that can be used to chart a vital and forefront scientific program into the next decade.

Sincerely,

Asmeret Asefaw Berhe

Asmeret Asefaw Berke

Director

Office of Science

Sean L. Jones

Assistant Director

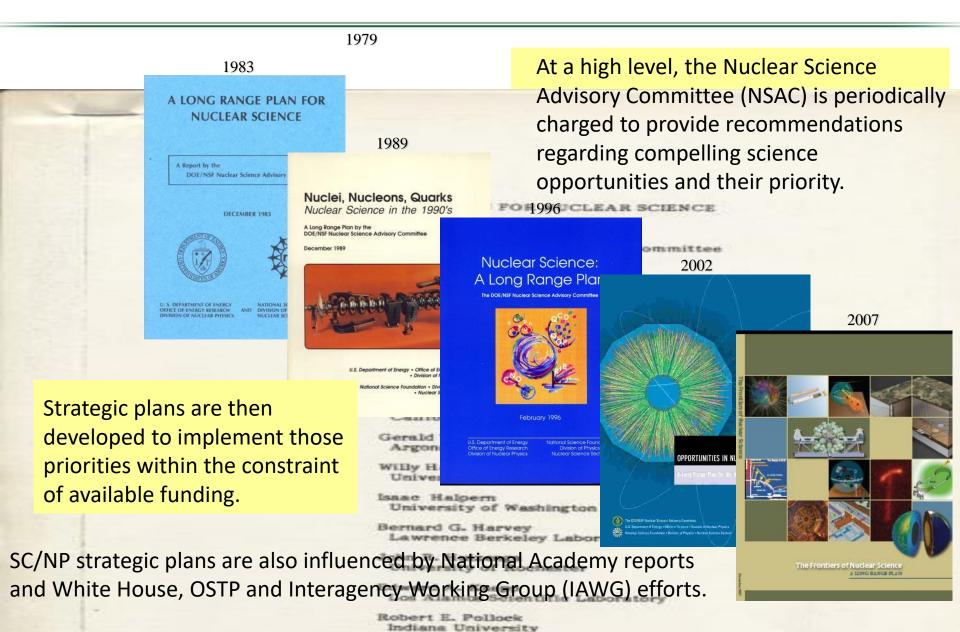
Directorate for Mathematical

and Physical Sciences

Sean G. Jun-

National Science Foundation

## A Long Tradition of Effective Strategic Planning



Donald Robson

Florida State University

## High Level Steps in the NP Long Range Plan Process

- DOE and NSF jointly charge NSAC with developing a Long Range Plan (LRP) for Nuclear Science
- A Long Range Plan exercise is then begun by NSAC in coordination with the APS DNP. Typical time to develop a new LRP is 18 months.
- DNP convenes 3-4 topical Town Meetings that result in whitepapers
- NSAC forms a panel responsible for deliberating priorities and writing the LRP document
- The whitepapers are provided as input input to the NSAC panel
- A "Resolution Meeting" follows where the DNP convenors and others present content, final priorities are determined, and writing assignments are made.
- The NP offices in DOE and NSF are kept informed throughout



### Hallmarks of Previous Successful Plans

- Transparency
- Equitable, universal access to the means of having input
- Mutual respect
- Empathy
- Trust
- Statesperson-ship focused on the greater good
- Selflessness
- Compromise
- Vision
- Hard work
- Knowledge
- Technical Expertise
- Wisdom
- Experience
- Understanding the audience
- Communicating at the level of the audience
- Compromise
- Solidarity



#### A LONG RANGE PLAN FOR NUCLEAR SCIENCE

#### DECEMBER 1979

The DOE/NSF Nuclear Science Advisory Committee

Herman Feshbach Massachusetts Institute of Technology, Chairman

Fay Ajzenberg-Selove University of Pennsylvania

Peter D. Barnes Carnegie-Mellon University

Gerald E. Brown State University of New York at Stony Brook

William A. Fowler California Institute of Technology,

Gerald T. Garvey Argonne National Laboratory

Willy Haeberli University of Wisconsin

Isaac Halpern University of Washington

Bernard G. Harvey Lawrence Berkeley Laboratory

John R. Huizenga University of Rochester

Edward A. Knapp Los Alamos Scientific Laboratory

Robert E. Pollock Indiana University

Donald Robson Florida State University

Thomas T. Sugihara Texas A&M University

# No Pressure