Public Private Partnerships (PPP) Require an Overarching Framework to Establish our Working Space and *DEIA Climate, then "Level-Up" on to Innovation.

*Diversity, Equity, Inclusion, and Accessibility (DEIA)

01 June 2022

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Chief Diversity Officer

AFIT Visiting Faculty Fellow, ENP

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Air Force Institute of Technology

Diversity Equity & Inclusion Organizing Collective (Chair)



Our PPP Approach Must Eliminate Barriers to **Collaboration and Innovation**

Fusion Policy and Research Coordination

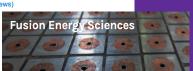
- · United States Department of Energy, Fusion Energy Sciences
- DOE Office of Science
- · United States Department of Energy (DOE)
- Fusion Power Associates
- University Fusion Association
- The FIRE place (US and world fusion news)

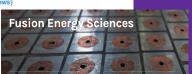
U.S. Laboratories

- Argonne National Laboratory
- General Atomics
- Idaho National Laboratory
- LLNL National Ignition Facility (NIF)
- · Los Alamos National Laboratory
- MIT Plasma Fusion Center Oak Ridge National Laboratory
- Pacific Northwest National Laboratory
- Princeton Plasma Physics Laboratory
- · Sandia National Laboratory

U.S. Universities

- Auburn University
- · California Institute of Technology Columbia University
- Cornell University
- Dartmouth College Dickinson College
- · Georgia Institute of Technology
- Johns Hopkins University
- Lehigh University
- Massachusetts Institute of Technology
- Princeton University
- · University of California at Berkeley · University of California at Irvine
- . University of California at Los Angeles
- University of California at S Supporting University Research into University of Colorado Fusion Energy and Plasma Science
- University of Illinois
- University of Maryland
- · University of Michigan
- University of Missouri-Rolla
- University of Montana
- University of Rochester
- University of Texas
- University of Tennessee Knovsville
- University of Washington
- University of Wisconsin-Madison
- West Virginia UniversityWilliam & Mary













Private Partners

Public Partners



and others

Prof. Sharon Zelmanowitz, Dean Engineering USCGA



Dr. Kim Young-McLear, CDR USCG DHS/CISA -Visiting Faculty



Dr. Royce W. James, CAPT (S) USCG AFIT CDO/ENP -Visiting Faculty



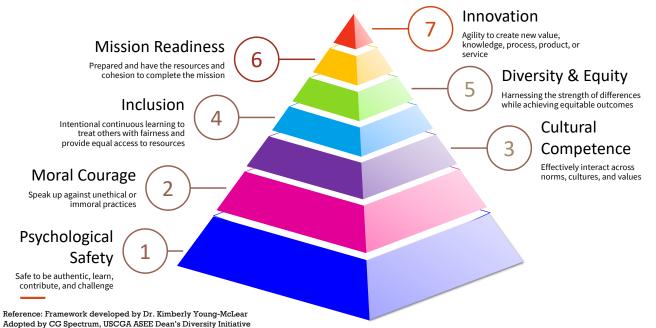
"Beyond Buzzwords and Bystanders: A Framework for Systematically Developing a Diverse, Mission Ready, and Innovative Coast Guard Workforce"

Authors: (2019) K. Young-McLear, S. Zelmanowitz, R. James, D. Brunswick, T. DeNucci

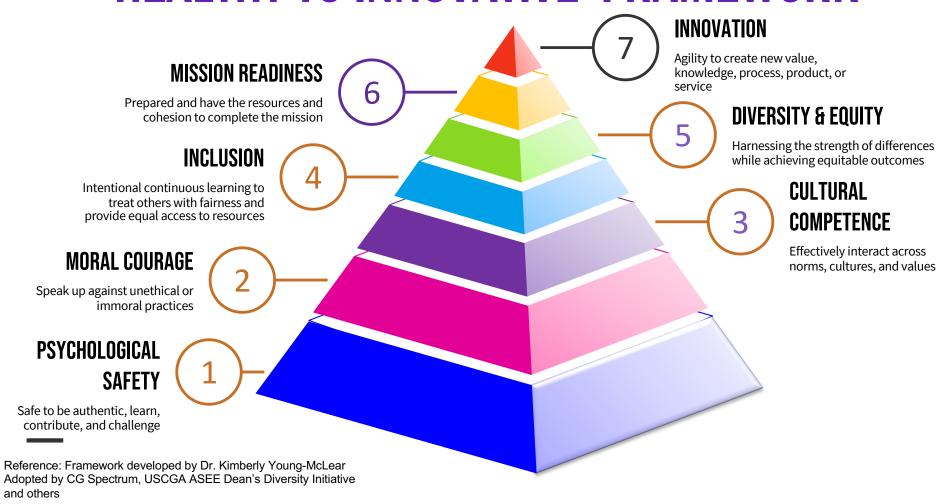
- However steps in the pyramid can not be skipped.
- Primarily individual and institutional psychological safety MUST be established and maintained.



'HEALTHY TO INNOVATIVE' FRAMEWORK



'HEALTHY TO INNOVATIVE' FRAMEWORK



FOUR STAGES OF PSYCHOLOGICAL SAFETY



Reference: Modified from The Four Stages of Psychological Safety by Timothy Clark https://www.porchlightbooks.com/blog/changethis/2020/the-four-stages-of-psychological-safety

Community Agreements

Take Space, Make Space

Ouch Oops

Respect the pronouns of others

Lean into discomfort

No Quick Fixes

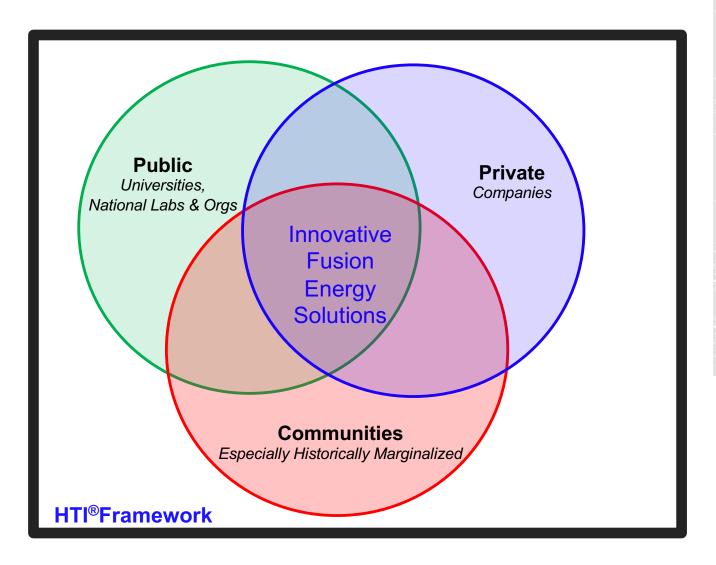
Recognize that Intent ≠ Impact

Address the Problem not the Person

Consensus is not Community

Community-Care is Revolutionary

Private thoughts, public meeting



Community Partnerships must be built at formation & begins or ends with our process

